Capacity Building Plan Kyrgyzstan

Programme for International Student Assessment



PISA CAPACITY BUILDING PLAN: KYRGYZSTAN



This report has been authorised by Andreas Schleicher, Director of the Directorate for Education and Skills, OECD.

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List of acronyms

A&R Analysis and Reporting

ACER Australian Council for Educational Research

CBA Computer-based Assessment

CBIS Capacity Building and Implementation Support

CBP Capacity Building Plan

CNA Capacity Needs Assessment

NACEQ and IT National Learning Quality Assessment and Information Technologies Center

NC National Centre

NCQM National Centre Quality Monitoring

NDM National Data Manager

NPM National Project Manager

NSM National Sampling Manager

OECD Organisation for Economic Co-operation and Development

PBA Paper-based assessment

PIP Project Implementation Plan

PISA Programme for International Student Assessment

1. Introduction and background

The Organisation for Economic Co-operation and Development (OECD)'s Programme for International Student Assessment (PISA) is the world's largest international learning assessment. PISA measures 15-year-olds' ability to use their reading, mathematics and science knowledge and skills to meet real-life challenges. PISA provides an international benchmark of learning outcomes that inform evidence-based decision-making in education policy over time.

PISA 2025 is the 9th cycle of PISA, which has been conducted every three years since 2000.¹ The focus of PISA 2025 is science, and the assessment also includes the innovative domain of Learning in the Digital World. The innovative domain aims to measure students' ability to engage in self-regulated learning while using digital tools.² The overall management of contractors, the implementation of PISA 2025, as well as the instrument development for the innovative domain, is carried out by the Australian Council for Educational Research (ACER). Other contractors include Oxford University Press for the science framework development and Westat for sampling.

2. PISA 2025 Capacity Building and Implementation Support

Implementing a large-scale assessment that delivers high-quality data and using the data for evidence-based decision making are demanding tasks for any education system. While participating in PISA offers a range of capacity-building opportunities to participants, it can be particularly challenging for new participants. Therefore, capacity development has been an integral part of every PISA cycle.

Based on the experiences of the support programmes provided in PISA for Development³ and in PISA 2022 through the Country Preparation and Implementation Support partnership option, PISA 2025 offers new participants the Capacity Building and Implementation Support (CBIS) option. CBIS aims to provide new participants with specific and targeted support for their successful implementation of PISA 2025. The CBIS option is implemented by ACER.

CBIS consists of the following five components:

- Planning and preparation support
- Support through a CBIS Liaison Officer
- In-country visit
- Peer learning
- Implementation support.

The planning and preparation support includes resources, tools and activities that are designed to assist participants with their planning and preparation for PISA 2025. The main features of the component are a Capacity Needs Assessment, Capacity Building Plan and Project Implementation Plan (see Figure 1).

¹ With the exception of PISA 2022, which was implemented four years after PISA 2018 due to the COVID-19 pandemic.

² www.oecd.org/pisa/innovation/learning-digital-world/

³ www.oecd.org/pisa/pisa-for-development/

Figure 1. CBIS planning and preparation support for participants starting in 2022



2.1. Capacity Needs Assessment (CNA)

At the start of CBIS, a CNA is carried out to assess CBIS participants' capacity to implement PISA. The assessment focuses on the CBIS National Project Managers (NPMs) and key National Centre (NC) roles to gain information about their capacity assets and needs in relation to what is required to implement PISA successfully. Findings from the CNA are summarised in a report to highlight areas for capacity strengthening, which in turn helps the NC to allocate resources appropriately and focus on building capacity where needed. The framework and indicators used for the CNA are included in Annex A and Annex B.

Rating criteria are defined for each indicator area to support the assessment and identify capacity assets and needs. Three criteria are differentiated:

- Latent: There is little or no capacity [in this indicator area] -- significant capacity building required.
- Emerging: There is some capacity [in this indicator area] -- capacity building required.
- Established: There is sufficient capacity [in this indicator area] -- capacity building optional.

2.2. Capacity Building Plan (CBP)

A CBP is prepared for CBIS participants to assist with planning for strengthening their capacity to implement PISA. The CBP lists all the capacity building opportunities offered to PISA participants throughout the PISA 2025 project as well as those catered specifically for CBIS participants according to the needs identified in the CNA. The CBP includes details of the PISA meetings and trainings and CBIS-specific activities.

2.3. Project Implementation Plan (PIP)

The PIP is a set of resources and tools designed to assist CBIS participants with the preparation for and implementation of PISA 2025. The main feature of the PIP is the PIP Schedule – a tool that lists all the tasks that PISA NCs are required to complete according to agreed timeline. CBIS participants are supported to adapt the PIP Schedule to suit their national requirements and context. The PIP Schedule is updated continuously throughout the PISA 2025 implementation period and used as a comprehensive planning and monitoring tool.

This report presents the CBP for Kyrgyzstan.

3. Capacity building opportunities in PISA 2025

As with any PISA cycle, a number of capacity building opportunities are offered throughout PISA 2025. These opportunities are listed in Table 1 with dates, format, location and target participants. The capacity building opportunities that are catered specifically for CBIS participants are highlighted in light blue colour. Other opportunities are available to all PISA participants.

The CBIS-specific opportunities include peer learning activities. More peer learning activities can be organised at a later stage, once peer learning partners are identified and their availability is confirmed. Some peer learning activities can be organised face-to-face while others may be carried out online, depending on the opportunities and funding available.

The dates and locations of all activities in the table are current at the time of preparing the CBP. However, they may need to be changed due to unforeseen circumstances. If this is the case, PISA National Centres will be provided with as much notice as possible.

Table 1. Capacity building opportunities in PISA 2025

#	Dates	Meeting/ Training/ Workshop/ Resources	Location	Target participants
1	August - November 2022	Science item development online workshop	Online	Test item developer
2	23 January 2023	CBIS peer learning webinar on computer-based assessment (CBA) implementation	Online	CBIS NPM, Survey operations and logistics manager
3	February 2023	Release of pre-NPM meeting 1 resources	Online	NPM, Assessment instruments co-ordinator, Survey operations and logistics manager
4	February 2023	CBIS workshop after release of pre-NPM meeting 1 resources	Online	CBIS NPM, Assessment instruments co- ordinator
5	March 2023	New NPM meeting	Lisbon, Portugal	New NPM, including CBIS NPM, Assessmen instruments co-ordinator
6	March 2023	NPM meeting 1	Lisbon, Portugal	NPM, Assessment instruments co-ordinator
7	March 2023	CBIS peer learning meeting at NPM meeting 1	Lisbon, Portugal	CBIS NPM, Assessment instruments co- ordinator
8	March 2023	CBIS workshop at NPM meeting 1	Lisbon, Portugal	CBIS NPM, Assessment instruments co- ordinator
9	October 2023	Release of pre-NPM meeting 2 resources	Online	NPM, National Sampling Manager (NSM), National Data Manager (NDM), Assessment instruments co-ordinator, Survey operations and logistics manager
10	January 2024	NPM meeting 2	Bangkok, Thailand	NPM, NSM
11	February 2024	Field Trial international training meeting	Bangkok, Thailand	National coder trainers, NDM
12	Jan/Feb 2024	CBIS peer learning meeting at NPM meeting 2	Bangkok, Thailand	CBIS NPM, NDM
13	Jan/Feb 2024	CBIS workshop at NPM meeting 2	Bangkok, Thailand	CBIS NPM, NSM
14	Early 2024	CBIS follow-up training on occupational coding	Online	CBIS NPM
15	October 2024	Release of pre-NPM meeting 3 resources	Online	NPM, Data analyst, NSM, NDM, National coder trainers, Survey operations and logistics manager
16	November 2024	NPM meeting 3	Sydney, Australia	NPM (other target participants to be confirmed)
17	November 2024	CBIS peer learning meeting at NPM meeting 3	Sydney, Australia	CBIS NPM (other target participants to be confirmed)
18	November 2024	CBIS workshop at NPM meeting 3	Sydney, Australia	CBIS NPM (other target participants to be confirmed)
19	January 2025	Main Survey international training meeting	Online	National coder trainers, NDM
20	After Main Survey national data file submission	CBIS peer learning webinar on using PISA data for stakeholder engagement	Online	CBIS NPM, Data analyst
21	April - December 2026	Analysis and reporting partnership option	Paris, France	Lead Analysts from PISA participants

4. Capacity building plan for Kyrgyzstan

This section presents details of each of the capacity building opportunities listed in Table 1. For each capacity building opportunity, the details are presented in a table and include the title, dates, location, capacity building goal, target participants, deliverables, participant responsibilities, administrative details, relevant documentation, costs and relevant CNA indicators. The details also include a description of how Kyrgyz Republic's specific capacity needs, as identified in the CNA report, can be addressed in the capacity building opportunity.

Each table is accompanied by a timeline bar indicating, with an arrow, when the capacity building opportunity will take place during the PISA 2025 cycle (2023-2026). The science item development online workshop is an exception as it has taken place prior to the above period.

Table 2. Science item development online workshop

Information category	Description		
Title	Science item development online workshop.		
Dates	August-November 2022		
Location	Online		
Capacity building goal	To be able to develop science assessme Framework.	nt items that are aligned to the PISA 2025 Science Assessment	
Target participants	Test item developers		
Deliverables	The workshop was the online-only version of the PISA Science item development workshops. These workshops were held in June and July 2022, in Vienna and Sydney respectively. This online version was intended for participants who could not attend either workshop in person. The online workshop contained a copy of the presentations that had been used in the in-person workshops, as well as a copy of activities and support materials. It did not replace the in-person workshops but provided an overview of the concepts covered and skills developed.		
Participant responsibilities	Viewing the workshop materials.Working on practical activities as a self-guided study.		
Administrative details	 Interested PISA participants were provided with access information. The workshop material will be made available for an extended period of time as a capacity building resource. 		
Relevant documentation	All relevant documentation was provided within the workshop.		
International cost	Included in PISA participation fee.		
In-country cost	0 EUR		
Relevant CNA indicator area	O7 Instrument		
Kyrgyzstan's capacity needs to be addressed	The workshops provided an overview of the PISA science framework and the quality assurance processes involved in item development. National Centres were given the opportunity to submit their own items and receive feedback from assessment experts in the field of science. The timing of this workshop preceded Kyrgyzstan's formal confirmation of PISA 2025 participation and CBIS option, and therefore did not participate. However, as the workshop material will be made available for an extended period of time, the Kyrgyz team will be able to use it as a capacity building resource.		

Table 3. CBIS peer learning webinar on CBA implementation



Information category	Description		
Title	CBIS peer learning webinar on CBA implementation		
Dates	23 January 2023 (1.5 hours)		
Location	Online		
Target participants	CBIS NPM, Survey operations and logistics manager		
Capacity building goal	To learn from a peer partner about how to implement CBA for the first time in PISA.		
Deliverables	 Agenda Presentation(s) provided by peer partner A record of key points discussed at the webinar Participant list 		
Participant responsibilities	Preparing questions/issues to discuss at the peer learning webinar.		
Administrative details	CBIS Liaison Officer will co-ordinate with OECD to schedule the peer learning webinar.		
Relevant documentation	PISA 2025 NPM and National Centre Staff Roles and Responsibilities.		
International cost	Included in CBIS participation fee.		
In-country cost	0 EUR		
Relevant CNA indicator area	 O1 Assessment team (emerging) O5 IT infrastructure and support (latent) O10 Survey operations and logistics (PBA: emerging; CBA: latent) I1 National Project Manager (emerging) I4 Survey operations and logistics manager (PBA: emerging; CBA: latent) I7 IT co-ordinator (latent) 		
Kyrgyzstan's capacity needs to be addressed	As Kyrgyzstan plans whether to choose CBA or PBA as their assessment delivery mode, the peer learning webinar will help them make an informed decision regarding the mode of delivery. The webinar can assist with: Understanding an overview of CBA. Identifying advantages and challenges associated with the mode of delivery. Planning solutions for the challenges. Defining resources needed.		
	 Organising future follow-up meetings with the peer learning partner if Kyrgyzstan selects CBA. 		

Table 4. Release of pre-NPM meeting 1 resources

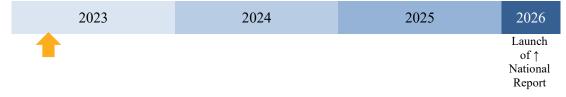


Information category	Description				
Title	Release of pre-NPM meeting 1 resources				
Dates	February 2023				
Location	Online				
Target participants	NPM, Assessment instruments co-ordinator, Survey operations and	logistics manager.			
Capacity building goal	To understand an overview of PISA 2025 in preparation for NPM me	eeting 1.			
Deliverables	Resources relevant to the topics of NPM meeting 1. The resources will be released in a range of formats: Documentation Presentation (live or pre-recorded) Webinar Workshop Virtual consultations with contractors will be scheduled as required.				
Participant responsibilities	 Viewing the resources. Attending presentations, workshops and consultations as required. 				
Administrative details	The resources will be released on PISA Connect four weeks prior to NPM meeting 1.				
Relevant documentation	Draft agenda for NPM meeting 1.				
International cost	Included in PISA participation fee.				
In-country cost	0 EUR				
Relevant CNA indicator area	 O1 Assessment team (emerging) O8 Translation and linguistic quality control (emerging) O10 Survey operations and logistics (PBA: emerging; CBA 	A: latent)			
Kyrgyzstan's capacity needs to be addressed	 The pre-NPM meeting 1 resources will provide Kyrgyzstan's NPM with a more detailed overview of PISA 2025, including project activities and tasks, available support, the overall timeline and resource requirements with specific emphasis on tasks that are key for the National Centre (NC). Upon the NPM's request, one-on-one virtual consultations with relevant contractors can be arranged to obtain further information pertaining to the task and their national context. 	11 National Project Manager (established) 12 Assessment instruments co-ordinator (emerging) 14 Survey operations and logistics manager (PBA: established; CBA: latent)			

Table 5. CBIS workshop after release of pre-NPM meeting 1 resources

2023		2024		2025	2026
	Launch of ↑ National Report				
Information category	Description				
Title	CBIS works	hop after release of pre-NPM m	eeting 1 reso	urces.	
Dates	February 20	023 (2 hours)			
Location	Online				
Target participants	CBIS NPMs	s, Assessment instruments co-or	dinator		
Capacity building goal	• To	o understand the purpose and its o confirm the establishment of the o understand the differences bet elivery modes in order to make ade.	e PISA Natio ween compu	nal Centre. er-based and pape	
Deliverables	• W	genda of the workshop orkshop material on:	or assessme	nt delivery modes	
Participant responsibilities		rkshop material prior to the work			
Administrative details	The worksh	op will take place after the relea	se of pre-NP	M meeting 1 resour	ces.
Relevant documentation	Agenda and resources for NPM meeting 1.				
International cost	Included in	CBIS participation fee.			
In-country cost	0 EUR				
Relevant CNA indicator area	 O1 Assessment team (emerging) O10 Survey operations and logistics (PBA: emerging; CBA: latent) I1 National Project Manager (emerging) I4 Survey operations and logistics manager (PBA: emerging; CBA: latent) I7 IT co-ordinator (latent) 				
Kyrgyzstan's capacity needs to be addressed	The CBIS workshop at the pre-NPM meeting 1 will focus on delivery mode options that are available for the PISA assessment. Differences in assessment material, survey operations and logistics, and required specifications at the school level between delivery modes, CBA vs PBA, will be outlined to give participants information to make an informed decision. Considering that Kyrgyzstan intends to participate using CBA delivery mode, it will entail more complex survey operations and logistics. For example, ensuring that all PISA participating schools have adequate and a sufficient number of computers, including schools in remote areas, can be challenging. In addition, training test administrators for CBA will be more complex than for PBA. Also, troubleshooting protocols during the test administration period should be well planned. Capacity will be needed for planning quality assurance mechanisms to ensure survey operations for CBA are standardised, monitored and documented. Kyrgyzstan has not identified any staff within the National Learning Quality Assessment and Information Technologies Center (NACEQ and IT) team to be appointed as the IT co-ordinator. The appointment of a suitable staff member with relevant skills and experience in CBA delivery will be crucial in ensuring that all PISA IT-related activities at the school level are successfully implemented. Capacity building will be needed to ensure the requirements for CBA delivery are implemented according to the PISA Technical Standards.				

Table 6. New NPM meeting



Information category	Description		
Title	New NPM meeting		
Dates	12 March 2023 (1 day)		
Location	Lisbon, Portugal		
Target participants	New NPMs, including CBIS NPMs		
Capacity building goal	To understand the concepts that underpin the key a engagement in NPM meeting 1	aspects of PISA 2025 in preparation for full	
Deliverables	 Agenda Presentations and discussions on the following aspects of PISA 2025: Overview of PISA 2025 PISA Technical Standards Timeline and responsibilities Translation, adaptation and verification 		
Participant responsibilities	Viewing meeting material prior to the meeting.		
Administrative details	New NPM meeting will take place one day before NPM meeting 1.		
Relevant documentation	 PISA 2025 Technical Standards PISA 2025 NPM Manual Agenda and materials for NPM meeting 1 		
International cost	Included in PISA participation fee.		
In-country cost	See the in-country cost for NPM meeting 1.		
Relevant CNA indicator area	O1 Assessment team (emerging)	I1 National Project Manager (emerging)	
Kyrgyzstan's capacity needs to be addressed	technical aspects of PISA and to meet other new Ni valuable resources to share information and solve is. The role of NPM for Kyrgyzstan's PISA NC will be Mrs. Onolkan Umankulova and Mrs. Baktygul Sha authority. However, clarity in division of responsibilimplementation, direction of NC staff and accouns trengthen this partnership. All communication from has so far been with Mrs. Umankulova.	y for Kyrgyzstan's co-NPMs to get an overview of the PMs for the PISA 2025 cycle. These contacts can be ssues that may arise during the cycle at a later date. shared between two highly experienced personnel, amshidinova. Both co-NPMs have decision making ility with respect to the tasks associated with PISA ntability with respect to PISA tasks would further contractors, including meetings with the CBIS team,	

Table 7. NPM meeting 1



Information category	Description			
Title	NPM meeting 1			
Dates	13-17 March 2023 (4.5 days)			
Location	Lisbon, Portugal			
Target participants	NPMs, Assessment instruments co-ordinator			
Capacity building goal	To be able to plan and prepare for PISA 2025 Field Trial by understanding details of the associated tasks.			
Deliverables	Agenda			
	 Presentations and workshops on the following aspects of PISA 2025: 			
	 Frameworks (science, Living in the Digital World, questionnaire) 			
	 Integrated design and adaptive testing 			
	 Field Trial assessment instruments 			
	 PISA technical standards 			
	 Assessment platform 			
	 Translation, adaptation and verification 			
	 Survey operations. 			
	 Individual consultations with contractors will be scheduled as required. 			
Participant	Viewing relevant documents that are released prior to the meeting.			
responsibilities	Attending presentations, workshops and consultations as required.			
Administrative details	 Up to two delegates from each participating country can attend the meeting. The NPM and the National Centre person responsible for translation, adaptation and verification are expected to attend. 			
	 Meeting invitation will be sent, and registration will open 3 months prior to the meeting. 			
Relevant	PISA 2025 Technical Standards.			
documentation	Translation and adaptation guidelines.			
	Resources released 4 weeks prior to the meeting.			
International cost	Included in PISA participation fee			
In-country cost	Transport, accommodation, meals, incidentals and any other travel expenses for the delegates			
Relevant CNA indicator area	 O1 Assessment team (emerging) O5 IT infrastructure and support (latent) O7 Instrument development (emerging) O8 Translation and linguistic quality control (emerging) O10 Survey operations and logistics (PBA: emerging; CBA: latent) I1 National Project Manager (emerging) I2 Assessment instruments coordinator (emerging) I4 Survey operations and logistics manager (PBA: emerging; CBA: latent) I7 IT co-ordinator (latent) 			

Kyrgyzstan's capacity needs to be addressed

NPM meeting 1 will be the first in-person meeting of all NPMs from participating countries/economies. The meeting will go through the technical details relating to the implementation of PISA 2025. There will also be concurrent sessions relating to assessment delivery mode (PBA or CBA).

The release of the translation and adaptation guidelines coupled with in-depth presentations about the PISA Technical Standards, assessment instruments and platform will increase Kyrgyzstan's understanding of the requirements and resource planning for upcoming tasks.

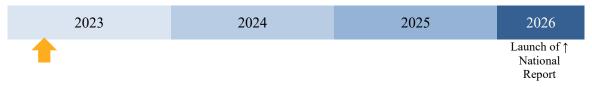
In addition, this meeting will offer opportunities for in-person one-on-one consultations with relevant contractors to give NPMs the opportunity to ask questions related to each task and their national context. Should Kyrgyzstan opt for CBA delivery, capacity building will be needed to ensure the requirements for CBA delivery are met, as this will be the first time this NC has undertaken CBA as a delivery mode.

A capacity building opportunity in the area of translation and linguistic quality control will be beneficial as the NC team have not had to work with any quality control assurance guidelines for national assessments.

Table 8. CBIS peer learning meeting at NMP meeting 1

2023	2024 2025 2026			2026	
1	National			Launch of ↑ National Report	
Information category		De	scription		
Title	CBIS peer	learning meeting at NPM meeting 1			
Dates	A 30-minu	te meeting will be scheduled during N	PM meeting	g 1 (13-17 March 2023).	
Location	Lisbon, Po	ortugal			
Target participants	CBIS NPN	I, Assessment instruments co-ordinate	or.		
Capacity building goal	accordance	To learn from a peer partner about how to complete Field Trial tasks of the following aspects in accordance with the PISA Technical Standards: • Translation, adaptation and verification			
Deliverables		f key points discussed at the meeting			
Participant responsibilities	Preparing	Preparing questions/issues to discuss at the peer learning meeting.			
Administrative details	CBIS Liais	CBIS Liaison Officer will co-ordinate to schedule the peer learning meeting.			
Relevant documentation	Document	Documents and presentations that are released for NPM meeting 1.			
International cost	Included in	n CBIS participation fee.			
In-country cost	See the in	-country cost for NPM meeting 1.			
Relevant CNA indicator area	 O1 Assessment team (emerging) O8 Translation and linguistic quality control (emerging) O10 Survey operations and logistics (PBA: emerging; CBA: latent) I1 National Project Manager (emerging) I2 Assessment instruments co-ordinator (emerging) I4 Survey operations and logistics manager (PBA: emerging; CBA: latent) 				
Kyrgyzstan's capacity needs to be addressed	A peer partner country will share their experiences on how they successfully complete the translation, adaptation and verification task in preparation for the Field Trial in accordance with the PISA Technical Standards. As this will be the first time Kyrgyzstan NC will be undertaking all tasks related to PISA implementation, this session will provide capacity building in translation, adaptation and verification, which are key areas that the NC team will be able to further extend from their national experience to an international level.				

Table 9. CBIS workshop at NPM meeting 1



Information category	Description		
Title	CBIS workshop at NPM meeting 1		
Dates	18 March 2023 (0.5 day)		
Location	Lisbon, Portugal		
Target participants	CBIS NPM		
Capacity building goal	To understand how CBIS resources and tools can suppo Standards.	rt adherence to PISA 2025 Technical	
Deliverables	 Agenda Workshop material including PowerPoint presentations Workshop record with participant list 		
Participant responsibilities	Viewing workshop material prior to the workshop.		
Administrative details	The workshop will be held as part of NPM meeting 1.		
Relevant documentation	 PISA 2025 NPM manual PISA 2025 Technical Standards CBIS Project Implementation Plan CBIS National Centre composition document 		
International cost	Included in CBIS participation fee.		
In-country cost	See the in-country cost for NPM meeting 1.		
Relevant CNA indicator area	 O1 Assessment team (emerging) O5 IT Infrastructure and support (latent) O7 Instrument development (emerging) O8 Translation and linguistic quality control (emerging) O9 Target population and sampling (emerging) O10 Survey operations and logistics (PBA: emerging; CBA: latent) 	 I1 National Project Manager (emerging) I2 Assessment instruments co-ordinator (emerging) I3 Sampling manager (emerging) I4 Survey operations and logistics manager (PBA: emerging; CBA: latent) 	
Kyrgyzstan's capacity needs to be addressed	As part of the CBIS option, a set of tools and resources w monitoring. This CBIS workshop will assist Kyrgyzstan's used to support adherence to PISA 2025 Technical Stan	co-NPMs understand how these tools can be	

Table 10. Release of pre-NPM meeting 2 resources



Information category	Description		
Title	Release of pre-NPM meeting 2 resources		
Dates	October 2023		
Location	Online		
Target participants	NPM, NSM, NDM, Assessment instruments co-ordinator, Survey operations and logistics manager.		
Capacity building goal	To understand the tasks that are required for implementing PISA 2025 Field Trial.		
Deliverables	Resources relevant to the topics of NPM meeting 2. These resources will be released in a range of formats: Documentation Presentation (live or pre-recorded) Webinar Workshop Virtual consultations with contractors will be scheduled as required.		
Participant responsibilities	Viewing the resources.Attending presentations, workshops and consultations as required.		
Administrative details	The resources will be released on PISA Connect 4 weeks prior to NPM meeting 2.		
Relevant documentation	Draft agenda for NPM meeting 2.		
International cost	Included in PISA participation fee.		
In-country cost	0 EUR		
Relevant CNA indicator area	 O1 Assessment team (emerging) O9 Target population and sampling (emerging) O10 Survey operations and logistics (PBA: emerging; CBA: latent) O11 Data management (emerging) I1 National Project Manager (emerging) I2 Assessment instruments coordinator (emerging) I3 Sampling manager (emerging) I4 Survey operations and logistics manager (PBA: emerging; CBA: latent) Iatent) I5 Data manager (emerging) 		
Kyrgyzstan's capacity needs to be addressed	Similar to the pre-NPM meeting 1 resources, the pre-NPM meeting 2 resources will provide an opportunity for Kyrgyzstan's co-NPMs and NC team to engage with the materials that will be presented and ask questions related to Kyrgyzstan's national context. These will assist the NC prepare for upcoming tasks and ensure that they are familiar with the PISA 2025 Technical Standards. It will also serve as an opportunity for the teams working in the areas of assessment instrument co-ordination, sampling, survey operations and data management to raise any questions they may have about the upcoming processes, and clarify their contribution to the tasks through virtual consultations with relevant contractors.		

Table 11. NPM meeting 2



Information category	Description			
Title	NPM meeting 2			
Dates	January 2024			
Location	Bangkok, Thailand			
Target participants	NPM, NSM			
Capacity building goal	To be able to implement PISA 2025 Field Trial by understanding the details of the associated tasks			
Deliverables	 Agenda Presentations and workshops on the following aspects of PISA 2025 Field Trial: Sampling Data management Coding (cognitive items, occupational data) Survey operations Individual consultations with contractors will be scheduled as required. 			
Participant responsibilities	Viewing relevant documents that are released prior to the meeting. Attending presentations, workshops and consultations as required.			
Administrative details	 Up to two delegates from each participating country can attend the meeting. Meeting invitation and draft agenda will be sent, and registration will open 3 months prior to the meeting. 			
Relevant documentation	Resources released 4 weeks prior to the meeting.			
International cost	Included in PISA participation fee			
In-country cost	Transport, accommodation, meals, incidentals and any other travel expenses for the delegates.			
Relevant CNA indicator area	 O1 Assessment team (emerging) O9 Target population and sampling (emerging) O10 Survey operations and logistics (PBA: emerging; CBA: latent) O11 Data management (emerging) I1 National Project Manager (emerging) I2 Assessment instruments coordinator (emerging) I3 Sampling manager (emerging) I4 Survey operations and logistics manager (PBA: emerging; CBA: latent) I5 Data manager (emerging) I7 IT co-ordinator (latent) 			
Kyrgyzstan's capacity needs to be addressed	The NPM meeting 2 will be a good opportunity for Kyrgyzstan's co-NPMs and sampling manager to become more familiar and confident with the sampling, data management and survey operations for PISA 2025. The timing of NPM meeting 2 coincides with the: • Completion of Sampling Task 4 • Completion of the school-level material adaptation form for survey operations procedures. This meeting will be a good opportunity for Kyrgyzstan's co-NPMs and data manager to organise consultations with relevant contractors to raise any questions they may have relating to sampling, survey operations and data management in preparation for the Field Trial. This will also be a good opportunity for the co-NPMs and sampling manager to meet with their peer partners in person.			

Table 12. Field Trial international training meeting



Information category	Description							
Title	Field Trial international training meeting							
Dates	February 2024							
Location	Bangkok, Thailand							
Target participants	National coder trainers, NDM							
Capacity building goal	To be able to undertake national-level tasks related to PISA 2025 Field Trial: Coding of constructed response items Data management							
Deliverables	Training sessions and associated material that are modes.	Training sessions and associated material that are catered for different domains and assessment delivery modes.						
Participant responsibilities	Viewing relevant documents that are released prior to the training.							
Administrative details	 Up to two National Coder Trainers per domain are expected to attend the coder training. Meeting invitation and draft agenda will be sent, and registration will open 3 months prior to the meeting. Training material will be released 2 weeks prior to the meeting. 							
Relevant documentation	Coding guidesData management manuals							
International cost	Included in PISA participation fee							
In-country cost	See the in-country cost for NPM meeting 2.							
Relevant CNA indicator area	 O1 Assessment team (emerging) O11 Data management (emerging) I1 National Project Manager (emerging) I2 Assessment instruments coordinator (emerging) I5 Data manager (emerging) 							
Kyrgyzstan's capacity needs to be addressed	As this is Kyrgyzstan's NC's first participation in PISA, they will require training to understand the procedures needed for coding of constructed response items and other data management related matters.							

Table 13. CBIS peer learning meeting at NPM meeting 2



Information category	Description								
Title	CBIS peer learning meeting at NPM meeting 2.								
Dates	A 30-minute meeting will be scheduled during N	NPM meeting 2 (January/February 2024)							
Location	Bangkok, Thailand								
Target participants	CBIS NPM, NDM								
Capacity building goal	To learn from a peer partner about how to complete Field Trial tasks of the following aspects in accordance with the PISA Technical Standards: Coding Data management								
Deliverables	A record of key points discussed at the meeting.								
Participant responsibilities	Preparing questions/issues to discuss at the peer learning meeting.								
Administrative details	CBIS Liaison Officer will co-ordinate to schedule the peer learning meeting.								
Relevant documentation	Documents and presentations that are released	Documents and presentations that are released for NPM meeting 2.							
International cost	Included in CBIS participation fee.								
In-country cost	See the in-country cost for NPM meeting 2.								
Relevant CNA indicator area	 O1 Assessment team (emerging) O11 Data management (emerging) I1 National Project Manager (emerging) I2 Assessment instruments co-ordinator (emerging) I5 Data manager (emerging) 								
Kyrgyzstan's capacity needs to be addressed	This meeting will be a good opportunity for Kyrgyzstan's co-NPMs and data manager to learn from the experiences of a peer partner in the undertaking of coding of constructed response items and other data management related matters. This meeting will also provide further opportunity to meet with their peer partner in person and further strengthen their partnership.								

Table 14. CBIS workshop at NPM meeting 2



Information category	Description								
Title	CBIS workshop at NPM meeting 2								
Dates	January/February 2024 (0.5 day)								
Location	Bangkok, Thailand								
Target participants	CBIS NPM								
Capacity building goal	To be able to prepare a national quality assurance plan for PIS	To be able to prepare a national quality assurance plan for PISA 2025 Field Trial implementation.							
Deliverables	 Agenda Workshop material including the CBIS National Centre Quality Monitoring (NCQM) package for Field Trial Workshop record with participant list 								
Participant responsibilities	Viewing workshop material prior to the workshop.								
Administrative details	The workshop will be held as part of NPM meeting 2.								
Relevant documentation	CBIS NCQM package for Field Trial, including: NCQM guide for NPM NCQM manual NCQM training programme NCQM report form								
International cost	Included in CBIS participation fee.								
In-country cost	See the in-country cost for NPM meeting 2.								
Relevant CNA indicator area	 O1 Assessment team (emerging) O10 Survey operations and logistics (PBA: emerging; CBA: latent) I1 National Project Manager (emerging) I4 Survey operations and logistics manager (PBA: emerging; CBA: latent) 								
Kyrgyzstan's capacity needs to be addressed	This workshop will assist the NC to establish protocols for visiting schools to observe testing sessions and collect information that will help ensure the quality of the international procedures developed for the Main Survey. Capacity building in quality assurance during the administration of the assessment will further strengthen the NC's existing experience in this area.								

Table 15. CBIS follow-up training on occupational coding



Information category	Description							
Title	CBIS follow-up training on occupational coding.							
Dates	Early 2024 (1.5 hours)							
Location	Online							
Target participants	CBIS NPM							
Capacity building goal	To be able to organise national-level tasks related to coding of occupational data by gaining deeper understanding of the tasks.							
Deliverables	 Agenda Relevant training material Training record with participant list 							
Participant responsibilities	Viewing training material prior to the training.							
Administrative details	 This is a supplementary training designed for CBIS participants, following on the initial session provided at NPM meeting 2 for all NPMs. It is a tailored version of the initial session to CBIS participants' circumstances, allowing a conversation as to the best approach for organising coding of occupational data. Agenda and training material will be released 1 week prior to the meeting. 							
Relevant documentation	Materials for coding occupational data that were released for NPM meeting 2							
International cost	Included in CBIS participation fee							
In-country cost	0 EUR							
Relevant CNA indicator area	O1 Assessment • I1 National Project Manager (emerging)							
	 I2 Assessment instruments co- ordinator (emerging) 							
Kyrgyzstan's capacity needs to be addressed	Occupational coding will be carried out according to the international classification of occupation codes. The training will provide Kyrgyzstan's NC team the opportunity to gain a better understanding of what is needed in terms of coding, resourcing and data management and assist the data manager to train the necessary staff in coding occupational data.							

Table 16. Release of pre-NPM meeting 3 resources

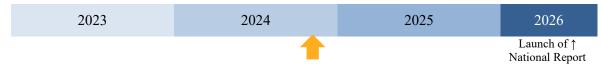


Information category	Description								
Title	Release of pre-NPM meeting 3 resources.								
Dates	November 2024								
Location	Online								
Target participants	NPM, Data analyst, NSM, NDM, National coder trainers, Survey operations and logistics manager.								
Capacity building goal	To understand the tasks that are required for implementing PISA 2025 Main Survey.								
Deliverables	 Resources relevant to the topics of NPM meeting 3. These resources will be released in a range of formats: Documentation Presentation (live or pre-recorded) Webinar Workshop Virtual consultations with contractors will be scheduled as required 								
Participant responsibilities	Viewing the resources.Attending presentations, workshops, at	nd consultations as required.							
Administrative details	The resources will be released on PISA Connect 4 weeks prior to the meeting.								
Relevant documentation	Draft agenda for NPM meeting 3.								
International cost	Included in PISA participation fee.								
In-country cost	0 EUR								
Relevant CNA indicator area	 O1 Assessment team (emerging) O9 Target population and sampling (emerging) 	 I1 National Project Manager (emerging) I2 Assessment instruments co- 							
	 O10 Survey operations and logistics (PBA: emerging; CBA: latent) O11 Data management (emerging) O12 Data analysis and reporting (emerging) I3 Sampling manager (emerging) I4 Survey operations and logistics manager (PBA: emerging; CBA: latent) I5 Data manager (emerging) I6 Data analyst (emerging) 								
Kyrgyzstan's capacity needs to be addressed	understanding of lessons learnt from the Field Triathat can be implemented in the Main Survey. The resources will also assist in ensuring they have	17 IT co-ordinator (latent) yrgyzstan's NC with the opportunity to gain a bette al, help address issues that arise, and find solution e all the necessary information to carry out their Main ontractors will be available to allow the team to raise yey operations.							

Table 17. NPM meeting 3

2023	2024	2025	2026							
			Launch of ↑ National Repor							
Information category	Description									
Title	NPM meeting 3									
Dates	November 2024									
Location		Sydney, Australia								
Target participants	NPM (other target participants to be confirmed	•								
Capacity building goal	To be able to implement PISA 2025 Main Surv	vey by understanding the details of	f the associated tasks.							
Deliverables	 Agenda Presentations and workshops on the form of the property of Field Trial results Proposed Main Survey instrumty Preparation for Main Survey Individual consultations with contractor 	ents	n Survey:							
Participant responsibilities	 Viewing relevant documents that are re Attending presentations, workshops, and 									
Administrative details		Meeting invitation and draft agenda will be sent, and registration will open 3 months								
Relevant documentation	 Sampling guidelines Survey operations manuals Resources released 4 weeks prior to the 	e meeting								
International cost	Included in PISA participation fee									
In-country cost	Transport, accommodation, meals, incidentals	and any other travel expenses for	the delegates.							
Relevant CNA indicator area	 O1 Assessment team (emerging) O9 Target population and sampling (emerging) O10 Survey operations and logistics (PBA: emerging; CBA: latent) O11 Data management (emerging) O12 Data analysis and reporting (emerging) 	 I1 National Project M (emerging) I2 Assessment instru ordinator (emerging) I3 Sampling manage (emerging) I4 Survey operations logistics manager (Pl emerging; CBA: later I5 Data manager (emerging) I6 Data analyst (emerging) I7 IT co-ordinator (later 	ments co- r and BA: bit) erging)							
Kyrgyzstan's capacity needs to be addressed	This meeting will provide Kyrgyzstan's co-NP from the Field Trial and the requirements for the Opportunities for individual consultations with management and survey operations will be an or their team may have relating to the prepara. The school sample design and the technical spopulation coverage, number of assessed sture Survey than for the Field Trial. For this reason arrange a consultation with the Core 3 sampling to ensure any challenges that may arise are as	ne Main Survey. th relevant contractors in the ar- vailable should they wish to follow tions for the Main Survey. tandards associated with sampling dents and response rates, are moi n, it would be advantageous for Ky g contractor to discuss the samplin	eas of sampling, data up any questions they g, including those about re rigorous for the Main rrgyzstan's co-NPMs to							

Table 18. CBIS peer learning meeting at NPM meeting 3



Information category	Description							
Title	CBIS peer learning meeting at NPM meeting 3							
Dates	A 30-minute meeting will be scheduled during N	PM meeting 3 (November 2024)						
Location	Sydney, Australia							
Target participants	CBIS NPM (other target participants to be confir	med)						
Capacity building goal	To learn from a peer partner about how to complete Main Survey tasks of the following aspects in accordance with the PISA Technical Standards: Coding Data management							
Deliverables	A record of key points discussed at the meeting							
Participant responsibilities	Preparing questions/issues to discuss at the peer learning meeting							
Administrative details	CBIS Liaison Officer will co-ordinate to schedule the peer learning meeting							
Relevant documentation	Documents and presentations that are released for NPM meeting 3							
International cost	Included in CBIS participation fee							
In-country cost	See the in-country cost for NPM meeting 3							
Relevant CNA indicator area	 O1 Assessment team (emerging) O11 Data management (emerging) I2 Assessment instruments co-ordinator (emerging) I5 Data manager (emerging) 							
Kyrgyzstan's capacity needs to be addressed	the undertaking of coding of constructed respor	yzstan's co-NPMs to learn from the experiences of a peer partner in ise items and other data management related matters for the Main opportunity to meet with their peer partner in person and further						

Table 19. CBIS workshop at NPM meeting 3



Information category	Description							
Title	CBIS workshop at NPM meeting 3							
Dates	November 2024 (0.5 day)							
Location	Sydney, Australia							
Target participants	CBIS NPM (other target participants to be confirmed)							
Capacity building goal	To be able to prepare a national quality assurance plan for PISA 2025 Main Survey implementation based on lessons learned from Field Trial experience.							
Deliverables	 Agenda Workshop material including the CBIS National Centre Quality Monitoring (NCQM) package for Main Survey Workshop record with participant list 							
Participant responsibilities	Viewing workshop material prior to the workshop.							
Administrative details	The workshop will be held as part of NPM meeting 3.							
Relevant documentation	CBIS NCQM package for Main Survey, including: NCQM guide for NPM NCQM manual NCQM training programme NCQM report form							
International cost	Included in CBIS participation fee.							
In-country cost	See the in-country cost for NPM meeting 3.							
Relevant CNA indicator area	 O1 Assessment team (emerging) O10 Survey operations and logistics (PBA: emerging; CBA: latent) I1 National Project Manager (emerging) I4 Survey operations and logistics manager (PBA: emerging; CBA: latent) 							
Kyrgyzstan's capacity needs to be addressed	This workshop will give the NC the opportunity to fine tune the protocols established after the NCQM during the Field Trial. Incorporation of feedback following the Field Trial will serve to strengthen the quality of the international procedures developed for the Main Survey. Capacity building in quality assurance during the administration of the assessment will further strengthen the NC's existing experience in this area.							

Table 20. Main Survey international training meeting



Information category	Description						
Title	Main Survey international training meeting						
Dates	January 2025						
Location	Online						
Target participants	National coder trainers, NDM						
Capacity building goal	To be able to undertake national-level tasks related to PISA 2025 Main Survey: Coding of constructed response items Data management						
Deliverables	Training sessions and associated material that are catered for different domains and assessment delivery modes						
Participant responsibilities	Viewing relevant documents that are released prior to the training						
Administrative details	 Up to two National Coder Trainers per domain are expected to attend the coder training. Meeting invitation and draft agenda will be sent, and registration will open 3 months prior to the meeting. Training material will be released 2 weeks prior to the meeting. 						
Relevant documentation	Coding guidesData management manuals						
International cost	Included in PISA participation fee						
In-country cost	0 EUR						
Relevant CNA indicator area	 O1 Assessment team (emerging) O11 Data (emerging) I2 Assessment instruments co-ordinator (emerging) I5 Data manager (emerging) 						
Kyrgyzstan's capacity needs to be addressed	This coder and data management training will build on the knowledge and skills acquired from the Fiel Trial. Further training in the use of the data management software will help build capacity in this area.						

Table 21. CBIS peer learning webinar on using PISA data for stakeholder engagement



Information category	Description							
Title	CBIS peer learning webinar on using PISA data for stakeholder engagement.							
Dates	After Main Survey national data file submission (1.5 hours.)							
Location	Online							
Target participants	CBIS NPM, Data analyst							
Capacity building goal	o learn from a peer partner about how to use PISA data for stakeholder engagement from their ractical experience.							
Deliverables	 Agenda Presentation material Meeting record with participant list 							
Participant responsibilities	Preparing questions/issues to discuss at the peer learning meeting.							
Administrative details	CBIS Liaison Officer will co-ordinate to schedule the peer learning meeting.							
Relevant documentation	Documents that have been released regarding reporting and dissemination.							
International cost	Included in CBIS participation fee.							
In-country cost	0 EUR							
Relevant CNA indicator area	 O12 Data analysis and reporting (emerging) O13 Dissemination and communication (emerging) I6 Data analyst (emerging) 							
Kyrgyzstan's capacity needs to be addressed	The peer learning meeting can help Kyrgyzstan's NC team build their capacity to: Tailor products and approaches to reporting and dissemination to different stakeholder groups. Analyse and interpret PISA data and use the PISA data in the national context.							

Table 22. Analysis and reporting (A&R) partnership option



Launch of ↑ National Report

Information category	Description							
Title	Analysis and reporting (A&R) partnership option							
Dates	April-December 2026 (nine months)							
Location	Part of the period will take place at the OECD in Paris, France, and the remaining part will take place incountry.							
Target participants	Lead analyst of PISA participants							
Capacity building goal	To be able to:							
Deliverables	 A strategy for communicating and disseminating PISA results. A country report presenting PISA results. 							
Participant responsibilities	 Being available to stay in Paris from a period of time between April and September 2026. Sharing the capacity building experience within their PISA National Centre. 							
Administrative details	 The partnership option is offered by the OECD and targeted at lead analysts from PISA National Centres. The participation fee includes travel and per diem (for covering the accommodation and meal costs) for the lead analyst. The partnership option will conclude with the launch of their PISA national report in December 2026. 							
Relevant documentation	National data from PISA 2025 Main Survey.							
International cost	Included in the A&R participation fee (250 000 EUR).							
In-country cost	 Insurance and other travel expenses for the lead analysist The salary of the lead analyst continues to be paid by the employer 							
Relevant CNA indicator area	 O12 Data analysis and reporting (emerging) O13 Dissemination and communication (emerging) 							
Kyrgyzstan's capacity needs to be addressed	Kyrgyzstan would benefit greatly from the A&R partnership option offered by the OECD. It would build the lead analyst's capacity in producing high quality analysis and reporting. This experience could then be transferred to the other team members and result in ongoing improvement in analysis and reporting that extends beyond PISA to other assessments that Kyrgyzstan's national team participate in.							

Annex A. CBIS Capacity Needs Assessment Framework

Dimensions

The capacity assets and needs to successfully implement PISA 2025 are structured into three dimensions:

- The enabling environment: Focuses on the context of large-scale assessments in the country at the system level. This dimension addresses more general aspects of the assessment system, such as policies and regulations, institutional arrangements, and funding.
- The organisational level: Focuses on capacity assets and needs to implement large-scale assessments at the national level. Organisational aspects of managing, designing, implementing, and analysing data from large-scale assessments are covered, with a focus on the implementation of PISA.
- The individual level: Focuses on the key roles and responsibilities, and the knowledge, skills and experience required to successfully complete the diverse PISA tasks.

Through these three dimensions, the CNA covers capacity assets and needs that are required to successfully implement PISA within the broader context of current and desired future capacities of a sustained assessment system.

Indicators

For each dimension, several capacity indicators are defined. The following areas are covered:

- Enabling environment: E1 Assessment system structure, E2 Legislation or policy, E3 Leadership, E4 Institutional arrangements, E5a Funding, E5b Funding from donors, E6 Use of assessment data, E7 Educational Management Information System
- Organisational level: O1 Assessment team, O2 Mobilisation of funding, O3 Temporary staff, O4 Physical infrastructure, O5 IT infrastructure and support, O6 Security policies and procedures, O7 Instrument development, O8 Translation and linguistic quality control, O9 Target population and sampling, O10 Survey operations and logistics, O11 Data management, O12 Data Analysis and reporting, O13 Dissemination and communication
- Individual level: I1 National Project Manager, I2 Assessment instruments co-ordinator, I3 Sampling manager, I4 Survey operations and logistics manager, I5 Data manager, I6 Data analyst, I7 Information Technology co-ordinator, I8 Communication in English.

A complete description of capacity indicators is included in Annex B.

Rating criteria

Rating criteria are defined for each indicator area to support the assessment and to identify capacity assets and needs. Three criteria are differentiated:

- Latent: There is little or no capacity [in this indicator area] -- significant capacity building required
- Emerging: There is some capacity [in this indicator area] -- capacity building required

•	Established:	There	1S	sufficient	capacity	lın	this	ındıcator	area	 capacity	building
	optional.										

Annex B. CBIS Capacity Needs Assessment Indicators

Table A.B.1. Enabling Environment

ENABLING ENVIRONMENT								
E1 Assessment system structure	E2 Legislation or policy	E3 Leadership	E4 Institutional arrangements	E5a Funding	E5b Funding from donors	E6 Use of assessment data	E7 Educational Management Information System	
Large-scale assessment programmes form part of the assessment system to provide performance data in key learning domains and relevant context data at key stages of primary and secondary school education at relevant levels of the education system.	The large-scale assessment programmes that form part of the assessment system are guided by legislation or policy.	The government demonstrates senior leadership and political will in support of large-scale assessments. A strategy is in place to promote participation, effective implementation and dissemination of results amongst all relevant national stakeholders.	The government has well-established institutional arrangements for large-scale assessments with clear accountability mechanisms.	The government provides sufficient and stable funding for large-scale assessments.	The government receives funding from donors for large-scale assessments.	Government and key stakeholders have capacity to use data from large- scale assessments for evidence- based education policy and planning.	The government has developed a system for the collection, integration, processing, maintenance and use of data and information related to school, teachers and students.	

Table A.B.2. Organisational Level

ORGANISATIONAL LEVEL								
O1 Assessment team	O2 Mobilisation of funding	O3 Temporary staff	O4 Physical infrastructure	O5 IT infrastructure and support	O6 Security policies and procedures			
There is a dedicated and skilled assessment team to complete the diverse tasks associated with large-scale assessments, including management, instrument development, translation and linguistic quality control, test design, sampling, survey operations and logistics, data management, data analysis, reporting and dissemination. Capacity-building is provided for assessment centre staff.	The large-scale assessment centre is able to mobilise the allocated funds to complete the diverse tasks associated with large-scale assessments. Funding is also mobilised to provide for capacity-building of assessment centre staff.	Clear and transparent criteria and procedures are in place for recruiting and remunerating temporary staff, including translators and reconcilers, test administrators, quality monitors, coders of constructed response items, coders of occupational data, and data entry and data management support staff.	The physical infrastructure of the large-scale assessment centre is adequate, i.e. there is sufficient and secure office space, meeting rooms, telephones with international access, secure facilities for data processing, coding operations and storage of assessment material.	The IT infrastructure of the large-scale assessment centre is adequate, i.e. there are computers running Windows with up-to-date Microsoft Office, high bandwidth internet connection, secure networked environment, secure servers, cloud access/storage, printers, copiers, scanners and email. Necessary specialized software licenses are identified, acquired, installed and maintained. IT personnel is available to support the assessment team in all IT-related aspects.	Security policies and procedures are established to ensure assessment material and data is kept secure and confidential. Legally binding measures are in place to ensure compliance (e.g. confidentiality agreements).			

ORGANISATIONAL LEVEL cont.							
O7 Instrument development	O8 Translation and linguistic quality control	O9 Target population and sampling	O10 Survey operations and logistics	O11 Data management	O12 Data analysis and reporting	O13 Dissemination and communication	
Quality assurance mechanisms are in place to ensure the assessment instruments are reliable, valid and fair.	Where assessment instruments are developed in multiple languages, linguistic quality assurance procedures are in place to ensure the items are linguistically and psychometrically equivalent across multiple languages.	The sample frame provides complete coverage of the defined target population. Practicalities for assessing the target population are considered in the sampling design. Exclusions are clearly defined and documented.	Quality assurance mechanisms are in place to ensure survey operations are standardized, monitored and documented. Measures are in place to ensure participation and to monitor response rates.	Quality assurance mechanisms are in place to ensure the final database is free from discrepancies and errors, appropriately structured and documented.	Technically sound and appropriate data analysis techniques are used to provide analytical results that permit valid and useful inferences about the population(s) of interest. Analytical results are fully documented and reproducible.	Appropriate products and approaches to reporting and dissemination are tailored to the different stakeholder groups and promote appropriate and effective use of the assessment data and results by those groups.	

Table A.B.3. Individual Level

	INDIVIDUAL LEVEL								
I1 National Project Manger	I2 Assessment instruments co-ordinator	I3 Sampling manager	I4 Survey operations and logistics manager	I5 Data manager	l6 Data analyst	I7 IT co- ordinator	I8 Communi- cation in English		
There is an appropriately skilled and experienced National Project Manager with decision-making authority within the assessment centre to lead the assessment team and to oversee all assessment activities. The National Project Manager is employed on a full-time basis for the duration of the assessment cycle.	The national-level tasks related to the assessment instruments are overseen by an appropriately skilled and experienced assessment instruments manager, including organisation of translation, adaptation and verification, coding of constructed response items and coding of occupational data. Domain and contextual experts are engaged to assist with national item review, linguistic and contextual adaptation, supervising coders and interpretation of findings.	The national-level sampling tasks are overseen and managed by an appropriately skilled and experienced sampling manager. Experience in sampling design and in the use of scientific sampling methods is desirable.	The survey operations and logistics tasks are organised and overseen by an appropriately skilled and experienced survey operations and logistics manager, including preparation of school-level materials, school contact and co-ordination, assessment logistics, test administration and training, and national quality monitoring. A good understanding of the security and confidentiality requirements, and the technical support requirements for computer-based delivery (as applicable) is critical.	The data-related activities at the national level are overseen and managed by an appropriately skilled and experienced data manager. Experience is in data management, data processing, quantitative data analysis and using statistical packages, such as SPSS, SAS, STATA or R is desirable.	There is a senior data analyst who is appropriately skilled and experienced in quantitative data analysis and using statistical packages (e.g. SPSS, SAS, STATA or R), to assist with national-level data analysis and reporting. Familiarity with Item Response Theory and interpretation of item statistics is desirable. Experience with methods for calculating appropriate standard errors of statistics in complex survey designs to support interpretation of assessment results is critical.	The team has a full-time IT co-ordinator for PISA's IT-related activities for the implement ation of the computer-based survey within schools in their country/ec onomy (if this option is taken).	The National Centre ensures that qualified staff are available to respond to requests in English from the OECD and international contractors during all stages of the project.		

PISA

Capacity Building Plan: Kyrgyzstan

The Organisation for Economic Co-operation and Development (OECD)'s Programme for International Student Assessment (PISA) measures 15-year-olds' ability to use their reading, mathematics and science knowledge and skills to meet real-life challenges.

Based on the experiences of the support programmes provided in PISA previously, PISA 2025 offers new participants the Capacity Building and Implementation Support (CBIS) option. CBIS aims at providing new participants with specific and targeted support for their successful implementation of PISA 2025.

At the outset of CBIS, a Capacity Needs Assessment is carried out to assess the participants' capacity to implement PISA. According to the needs identified in the assessment, a Capacity Building Plan is prepared for CBIS participants to assist with planning for strengthening their capacity to implement PISA.

The results from the *Capacity Needs Assessment: Kyrgyzstan* report have been used to design this capacity building plan for Kyrgyzstan that will be implemented by the OECD, its contractors and the National Learning Quality Assessment and Information Technologies Center of the Kyrgyzstan's Ministry of Education and Science throughout the PISA 2025 cycle.

Supported by the

